

**Minutes of the 2026 Annual General Meeting of Shareholders  
through an Electronic Media (e-AGM) (the “Meeting”)  
of Autocorp Holding Public Company Limited  
Wednesday 22<sup>nd</sup> April 2026, 10.00 a.m.**

**Quorum** At 10.00 a.m., through an electronic media (e-AGM), there were 2 shareholders attending the meeting in person and 31 proxies, totaling 33 shareholders and proxies attending the Meeting, representing 467,502,405 shares or 77.9171 per cent of the total number of issued shares of the Company. This constituted a quorum.

**Directors attending the Meeting**

At present, the Company had 10 directors as per the following and all the directors had attended the meeting (representing 100.00 per cent of all directors).

- |     |                                       |  |
|-----|---------------------------------------|--|
| 1.  | Mr. Panich Pongpirodorn               | Independent Director and Chairman of the Board of Directors  |
| 2.  | Mr. Weerachai Ngamdeevilaiak          | Independent Director, Chairman of the Audit Committee and Chairman of the Corporate Governance and Sustainability Committee                        |
| 3.  | M.L. Winai Kasemsri                   | Independent Director, Audit Committee, Corporate Governance and Sustainability Committee and Chairman of the Nomination and Remuneration Committee |
| 4.  | Asst. Prof. Dr. Saranyapong Thiangtam | Independent Director, Audit Committee, Nomination and Remuneration Committee and Chairman of the Risk Management Committee                         |
| 5.  | Mr. Prachaya Kulvanichpisit           | Independent Director   |
| 6.  | Mr. Phanumast Rungkakulnuwat          | Director, Nomination and Remuneration Committee, Corporate Governance and Sustainability Committee and Chief Executive Officer                     |
| 7.  | Ms. Phakthinun Sophonthitvej          | Director, Risk Management Committee and Chief Financial Officer  |
| 8.  | Mrs. Hathairat Rangagoonnuwat         | Director, Risk Management Committee, Deputy Chief Executive Officer and Chief Sales Officer  |
| 9.  | Mrs. Suksai Rasrinual                 | Director and Chief General Managing Officer  |
| 10. | Ms. Soontaree Chittham                | Director   |

## **Auditors**

1. Ms. Aree Gorpinaitoon KPMG Phoomchai Audit Ltd.

## **Legal Advisor**

1. Ms. Siripun Kriangwattanapong Siam Premier International Law Office Limited

## **Person checking the registration of shareholders and counting votes**

Quidlab Company Limited is the person checking the registration of shareholders and counting votes whereby Ms. Pornrat Achariyahiranchai, the independent legal advisor of the Company, is the meeting observer.

## **Commencement of the Meeting**

At 10.00 a.m., Mr. Panich Pongpirodom, Chairman of the Board of Directors, who presided over the Meeting (the “**Chairman**”), assigned Ms. Siripun Kriangwattanapong, the secretary of the Meeting, to conduct the Meeting through an electronic media (e-AGM) (the “**Secretary**”). Subsequently, the Secretary informed the Meeting that the current information regarding the amount of capital and shares of Autocorp Holding Public Company Limited (the “**Company**”) are as follow:

Registered capital	Baht 312,000,000
Issued and paid-up capital	Baht 300,000,000
Divided into Issued and paid-up ordinary shares	600,000,000 ordinary shares
Par value per share	Baht 0.50

The Company had determined the Record Date specifying the list of shareholders who had the right to attend the 2026 Annual General Meeting of Shareholders to be on 13 March 2026.

The Annual General Meeting through an Electronic Media (e-AGM) system is provided by Quidlab Company Limited, a platform certified by the Electronic Transactions Development Agency (ETDA) and compliant with security standards for electronic meetings.

The Secretary informed the Meeting that at the commencement of the Meeting through an electronic media (e-AGM), there were 2 shareholders attending in person and 31 proxies, totaling 33 shareholders and proxies attending the meeting, representing 467,502,405 shares or 77.9171 per cent of the total issued shares of the Company, constituting a quorum as stipulated in Clause 33 of the Company’s Articles of Association. The Chairman then declared the Meeting open and assigned the Secretary to propose the Meeting to consider the matters under the agendas that were sent to the shareholders in advance.

In accordance with good corporate governance principle, before going into the agendas, the Secretary informed the Meeting about the voting and vote counting process as follows:

1. In voting, one share is entitled to one vote. Thus, the number of votes each shareholder or proxy has shall be in accordance with the shares held or granted via proxy.

2. Any shareholder who has a special conflict of interests in any given agenda has no right to cast the votes for such agenda.
3. In counting vote in each agenda, the votes which will be counted are votes of shareholders attending the Meeting in person via electronic media and shareholders voting through their proxies whereby the vote will be recorded in advance at the time proxy registered for the Meeting. In case where the grantor did not specify the votes in any of the agendas or it is unclearly specified, the proxy shall be entitled to cast the vote for such agenda as deemed appropriate by clicking the e-Voting menu of the system. The vote counting methods are divided into 2 types which are:
  - 1) Agendas, which require the affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes, will be calculated by counting the votes of shareholders who vote to approve and disapprove only, without including the votes of shareholders who abstain from voting.
  - 2) Agendas, which require the affirmative resolution of not less than two-thirds of the total number of votes of the shareholders present at the Meeting, will be calculated by counting the votes of shareholders present at the Meeting who voted to approve, disapprove and abstain from voting.

The shareholders may cast their votes in each agenda by indicating their approval, disapproval or abstention by clicking the uppermost left menu (through e-Voting menu) in accordance with the e-AGM instruction sent to the shareholders together with the notice of the Meeting and via e-mail. The Company will provide the shareholders with adequate time period for the shareholders to cast their votes.

In case of a custodian who has submitted the proxy letter and indicated the votes in the proxy, the Company has already recorded such votes in the system.

Furthermore, after the Secretary informed the closing of the vote for each agenda, the system will automatically count the votes of the shareholders or proxies who have not yet proceeded with the voting as "approve" for that agenda.

As for the vote counting process, the Company will deduct the disapproving or abstaining votes (as the case may be) from the total votes of the shareholders present at the Meeting and/or casting the votes in order to summarize the result of the votes on each agenda, whereby the remaining votes shall be deemed as votes to approve.

The resolutions of the Meeting shall consist of the following votes:

- Agenda 2, Agenda 3, Agenda 4 and Agenda 6 require the affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes.
- Agenda 5 requires the affirmative resolution of not less than two-thirds of the total number of votes of the shareholders present at the Meeting.
- Agenda 1 is for acknowledgement only and the resolution is not required.

In case where a shareholder or proxy attending the meeting wish to ask any question on matters related or unrelated to such agenda, the Company will allow such person to type his or her questions via the Ask Question menu of the Quidlab e-Meeting & Voting system whereby the questions can be sent starting from the commencement of the Meeting. The Company will respond to the questions in relation to Agenda 4 (To consider and approve the appointment of directors replacing those who will retire by rotation) and Agenda 6 (To consider and approve the appointment of the auditor and the determination of remuneration of the auditor for the year 2026) prior to the voting for such agenda and the Company will gather all questions in other agendas throughout the Meeting including the question received in advance from the shareholders via emails. Then, the Company will respond to them at the end of the Meeting. The Company reserved the right to select and merge similar questions for the Company to respond to.

In this Meeting, the Company will collect, use, disclose and process personal data including pictures, voices and videos of the attendees for record, preparation of minutes of the Meeting and administration of the Meeting.

#### **Agenda 1      To acknowledge the Company's operating results for the year 2025**

The Chairman assigned Ms. Phakthinun Sophonthitvej, Director, Risk Management Committee, and Chief Financial Officer, to report the Company and its subsidiary's operating results for the year 2025 to the Meeting.

Ms. Phakthinun Sophonthitvej, Director, Risk Management Committee, and Chief Financial Officer reported on the Company and its subsidiary's operating results for the year 2025 through a video presentation which can be summarized as follows:

The Thai economy in 2025 continued to expand, albeit at a slower pace than the previous year, amid global economic uncertainties, including geopolitical tensions, technological disruption, and the energy transition. Nevertheless, the Thai economy remained supported by the tourism sector and domestic consumption, which continued to serve as key growth drivers. At the same time, elevated household debt levels and tighter lending standards by financial institutions remained constraints on consumer purchasing power. In the automotive industry, domestic car sales in 2025 totaled 621,166 units, representing an increase of 8.47 per cent from the previous year, reflecting signs of market recovery.

However, such recovery remains gradual and subject to constraints from household debt and access to credit. The industry is also undergoing a structural transition from internal combustion engine vehicles to electric vehicles (EVs). In 2025, EVs accounted for approximately 19.37 per cent of total vehicle sales, representing an increase of 80.27 per cent from the previous year, reflecting a significant shift in industry trends which is expected to impact competition and revenue structures in the long term.

Against this backdrop, the group companies (the "**Group**") has adjusted its strategic direction to strengthen internal competitiveness, focusing on cost management, enhancing the quality of earnings, and improving operational flexibility.

For the operating results in 2025, the Group maintained strong profitability, reporting a net profit of Baht 37.78 million, an increase of 56.76 per cent, despite a 10.19 per cent decrease in total revenue to Baht 1,358.19 million compared to 2024. The Group's core revenue was derived revenue from new cars sales of 49.00 per cent and revenue from repair and maintenance services and spare parts

dealership of 51.00 per cent. Revenue from repair and maintenance services was generated from both the car dealership and service center business, as well as the Fast Fit business.

In terms of business segment performance, the car dealership and service center business recorded total revenue of Baht 1,162.20 million, a decrease of 13.03 per cent, in line with a 21.55 per cent decline in cars sales volume due to intensified competition and industry changes. Nonetheless, the Company was able to maintain its profit margin, supported by higher-margin service revenue. The Fast Fit business recorded total revenue of Baht 209.92 million, representing growth of 10.97 per cent, driven by customer base expansion, continuous service development, and effective pricing strategies, resulting in higher value per service.

Overall, while total revenue declined due to lower cars sales, the growth in higher-margin service income led to an improvement in gross profit and supported an increase in net profit compared to the previous year. Looking ahead, with the continued growth in the number of vehicles in operation and the expansion of EV adoption, the Group sees opportunities to further expand its service business, particularly the Fast Fit segment, and to support EVs through capability development and strategic partnerships. These initiatives are expected to broaden the customer base and diversify revenue streams in the long term. At the same time, amid intense competition in the new vehicle market, the Group will continue to focus on maintaining profitability by enhancing value per sale through additional products and services.

From an operational strategy perspective, the Group continues to enhance organizational efficiency, including the development of customer relationship management systems and digital platforms to strengthen customer engagement, improve cost efficiency, and streamline processes. The Group is also leveraging digital technologies and artificial intelligence (AI) to enhance operations and service delivery, while developing personnel capabilities to support modern automotive technologies.

The Group also places importance on sustainability integration into its business operations, with a target to achieve Net Zero emissions by 2050 under the ESG framework. On the environmental front, the Group is committed to reducing greenhouse gas emissions and improving resource efficiency. In 2025, the Group's Scope 1 and 2 emissions were maintained at 1,270 tonCO<sub>2</sub>e, and Scope 3 emissions at 6,477 tonCO<sub>2</sub>e, in line with its targets.

On the social side, the Group focuses on human capital development and stakeholder engagement. Customer satisfaction levels remained strong, employee engagement reached 74.88 per cent, and ESG assessments were conducted for key suppliers covering 83.75 per cent of total key suppliers, exceeding the target set for 2025.

In terms of governance, the Group operates under good corporate governance principles, with appropriate risk management and internal control systems. In 2025, no material incidents of fraud or legal violations were identified. The Group continues to strictly adhere to anti-corruption policies and actively cooperates with relevant organizations in anti-corruption initiatives.

The Group is confident that its strategy, which emphasizes strengthening competitiveness alongside sustainability integration, will support stable long-term growth. The Board of Directors and management would like to express their sincere appreciation to shareholders and all stakeholders for their continued trust and support, and the Company remains committed to conducting its business with integrity, transparency, and sustainable value creation for all stakeholders.

The Board of Directors deemed it appropriate for the 2026 Annual General Meeting of Shareholders to acknowledge the operating results of the Company for 2025.

The Secretary informed the Meeting that Agenda 1 was only for acknowledgement of the Meeting and did not require voting.

**Agenda 2     To consider and approve the Financial Statements and the Statement of Comprehensive Income of the Company in respect of the fiscal year ended as at 31 December 2025**

The Chairman assigned Ms. Phakthinun Sophonthivej, Director, Risk Management Committee and Chief Financial Officer, to report the Financial Statements and the Statement of Comprehensive Income of the Company in respect of the fiscal year ended as at 31 December 2025 to the Meeting.

Ms. Phakthinun Sophonthivej, Director, Risk Management Committee, and Chief Financial Officer, reported as follows:

With reference to the Company's 2025 Annual Registration Statement (Form 56-1 One Report), which includes the statements of financial position, statements of comprehensive income, and the auditor's report as reviewed and approved by the Audit Committee, and which has been distributed to all shareholders together with the notice of the Meeting, the Management would like to provide the following summary and additional analysis as follows:

The Company's Separate Financial Statements reported total assets of Baht 636.79 million, total liabilities of Baht 9.33 million, and total shareholders' equity of Baht 627.46 million. Total revenue amounted to Baht 81.33 million, with a net profit for the year of Baht 17.52 million.

The Company's Consolidated Financial Statements reported total assets amounted to Baht 1,164.49 million, representing a decrease of 6.99 per cent, primarily due to a reduction in inventory of Baht 43.91 million, mainly from a decrease in vehicle inventory of Baht 40.33 million. This was attributable to the Company's inventory management strategy, focusing on maintaining inventory levels in line with sales, together with a significant increase in sales in December, resulting in lower ending inventory. In addition, property, plant and equipment decreased by Baht 39.45 million, mainly due to depreciation during the year.

Total liabilities amounted to Baht 427.93 million, representing a decrease of 20.37 per cent, mainly due to the repayment of promissory notes totaling Baht 100.00 million. Total shareholders' equity amounted to Baht 736.56 million.

For the operating results, the Group reported total revenue of Baht 1,358.00 million, a decrease of 10.19 per cent from the previous year. However, the Group recorded a net profit of Baht 37.78 million, representing an increase of 56.76 per cent, reflecting effective cost management and an improvement in revenue quality. Details of the operating performance have been presented in the video shown in agenda 1.

An analysis of profitability ratios indicates improved profitability, as reflected in higher gross profit margin, net profit margin, return on assets (ROA), and return on equity (ROE) compared to the previous year.

Regarding liquidity and financial position, the Group's current ratio was 1.12 times, representing an increase of 0.21 times, while the debt-to-equity (D/E) ratio was 0.58 times, representing a decrease of 0.17 times. Overall, a current ratio above 1 and a declining D/E ratio reflect a positive trend in financial strength and debt-servicing capability of the Group.

The Board of Directors deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approved the Company's Financial Statements for the fiscal year ended as at 31 December 2025 as such Financial Statements were correct, complete and sufficient in accordance with generally accepted accounting principles, had been considered and approved by the Audit Committee and had been audited by certified public accountant.

The Secretary requested the Meeting to consider approving the Financial Statements and the Statement of Comprehensive Income of the Company in respect of the fiscal year ended as at 31 December 2025 by casting the votes via the voting system.

**Resolution:** The Meeting had considered and resolved to approve the Financial Statements and the Statement of Comprehensive Income of the Company in respect of the fiscal year ended as at 31 December 2025 as proposed with unanimous votes as follows:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**Remark** This agenda required an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes.

**Agenda 3**      **To consider and approve appropriation of profit as the legal reserve and the distribution of dividend to shareholders of the Company for the year 2025**

The Chairman assigned Ms. Ramon Aekwarunphatthra, the Company's secretary, to explain this agenda to the Meeting.

Ms. Ramon Aekwarunphatthra, the Company's secretary, clarified to the Meeting that according to the operating results in the Company's separate financial statements for the fiscal year ended as at 31 December 2025 audited by the certified public accountant, the Company had the retained earnings as of 31 December 2025 of Baht 174,234,819 with the annual net profit of Baht 17,524,127. The Board of Directors considered and deemed it appropriate to propose the 2026 Annual General Meeting of Shareholders to consider approving the appropriation of profits as the legal reserve and distribution of dividend as follows:

- (1) the appropriation of the profits of Baht 880,000 as the legal reserve, which was equal to 5.00 per cent of the annual net profit of the Separate Financial Statements of the Company; and
- (2) the distribution of dividend to the shareholders whose names appeared in the share register book as at the Record Date, i.e. on 30 April 2026. The dividends shall be distributed from the net profit and retained earnings of the Company at the rate of Baht 0.04 per share, which is equal to 136.95 per cent of the net profit of the Company's separate financial statements for the fiscal year ended as at 31 December 2025. The total amount of dividend was Baht 24,000,000 and the dividend will be distributed within 18 May 2026. The dividend payment is in accordance with the Company's dividend policy.

The Secretary requested the Meeting to consider and approve the appropriation of profits as the legal reserve and the distribution of dividend to shareholders of the Company for the year 2025 by casting the votes via the voting system.

**Resolution:** The Meeting had considered and resolved to approve the appropriation of profits as the legal reserve and the distribution of dividend to shareholders of the Company for the year 2025 as proposed with unanimous votes as follows:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**Remark** This agenda required an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes.

**Agenda 4      To consider and approve the appointment of directors replacing those who retire by rotation**

The Chairman assigned the Secretary to explain this agenda to the Meeting.

The Secretary explained to the Meeting that according to Section 71 of the Public Limited Companies Act B.E. 2535 (as amended) and Clause 15 of the Company's Articles of Association which provided that one-third of the total number of directors must retire by rotation at the Annual General Meeting of Shareholders, and vacating directors may be re-elected as the Company's directors for another term. There were 4 directors who shall retire by rotation at the 2026 Annual General Meeting of Shareholders as follows:

- |     |                              |   |
|-----|------------------------------|---|
| (1) | M.L. Winai Kasemsri          | Independent Director, Audit Committee, Corporate of Governance and Sustainability Committee and Chairman of the Nomination and Remuneration Committee |
| (2) | Mr. Phanumast Rungkakulnuwat | Director, Nomination and Remuneration Committee and Corporate Governance and Sustainability Committee   |
| (3) | Mrs. Suksai Rasrinual        | Director  |
| (4) | Ms. Soontaree Chittham       | Director  |

The Company had given the shareholders an opportunity to nominate qualified person(s) to the Nomination and Remuneration Committee for election as directors for the 2026 Annual General Meeting of Shareholders by notifying the same on the Company's website during the period of 22 December 2025 to 28 January 2026. However, no shareholder made any nomination to the Company. In this regard, in order to promote good corporate governance, before appointing directors to replace those who retire by rotation, the directors who retire by rotation on this occasion had left the Meeting and resumed attending the Meeting when this agenda had been considered.

The Secretary explained to the Meeting that the Board of Directors' Meeting resolved to propose the Meeting to consider reappointing all 4 directors who shall retire by rotation to be directors of the Company in their previous positions for another term. In this regard, the Nomination and Remuneration Committee, including the Board of Directors (excluding the directors who were nominated), had considered and screened the qualifications, experiences and expertise of the directors who retire by rotation and opined that all such directors had the qualifications, knowledge, capability and experience in the business of the Company. Moreover, they had performed their duties as directors well and were fully qualified according to the law. In this regard, for the appointment of independent directors, the Company would like to clarify the rationale for proposing the reappointment of M.L. Winai Kasemsri as an independent director for another term, notwithstanding that his tenure will exceed 9 years. The Board of Directors has considered and is of the view that he continues to fully possess the qualifications of an independent director in accordance with the relevant criteria and is able to perform his duties independently. In addition, he has extensive knowledge, expertise, and experience in legal matters, which

are highly beneficial to the Company's corporate governance and legal risk management. Hence, the Board of Directors deemed it appropriate to nominate all 4 directors retiring by rotation to be directors of the Company for another term.

The information and brief profiles of directors who shall retire by rotation and who were nominated to be reappointed as directors for another term, including rules related to qualifications of the independent director, were as per Enclosure 2 of the notice of the Meeting.

The Secretary then invited shareholders to ask questions but there was no shareholder asking questions in relation to this agenda.

In accordance with the good corporate governance, the Secretary then requested the Meeting to consider approving the appointment of directors replacing those who retire by rotation individually by casting votes via the voting system.

**Resolution:** The Meeting had considered and resolved to approve the appointment of directors replacing those who retire by rotation as proposed as follows:

(1) **M.L. Winai Kasemsri** **Independent Director, Audit Committee, Corporate Governance and Sustainability Committee and Chairman of the Nomination and Remuneration Committee**

Approved with unanimous votes as the following:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

(2) **Mr. Phanumast Rungkakulnuwat** **Director, Nomination and Remuneration Committee, and Corporate Governance and Sustainability Committee**

Approved with unanimous votes as the following:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**(3) Mrs. Suksai Rasrinual Director**

Approved with unanimous votes as the following:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**(4) Ms. Soontaree Chittham Director**

Approved with unanimous votes as the following:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**Remark** This agenda required an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes.

**Agenda 5 To consider and approve the directors' remuneration for the year 2026**

The Chairman assigned the Secretary to explain this agenda to the Meeting.

The Secretary explained to the Meeting that the Board of Directors (by the recommendation and approval of the Nomination and Remuneration Committee) resolved to propose to the 2026 Annual General Meeting of Shareholders to consider approving the directors' and sub-committee's remuneration for the year 2026 with the details as follows:

**1. Directors' Remuneration<sup>1</sup>** consisted of monthly remuneration and meeting allowance at the same rate as those of the previous year as follows:

<b>Composition of directors' remuneration</b>	<b>Monthly Remuneration (Baht/Month)</b>		<b>Meeting Allowance (Baht/Meeting)</b>	
	<b>Year 2026 (Year Proposed For)</b>	<b>Year 2025</b>	<b>Year 2026 (Year Proposed For)</b>	<b>Year 2025</b>
<b>1. Board of Directors</b>				
• Chairman	30,000	30,000	25,000	25,000
• Director	10,000	10,000	20,000	20,000
<b>2. Sub-committee</b>				
<b>2.1 Audit Committee</b>				
• Chairman	20,000	20,000	25,000	25,000
• Director	-None-	-None-	20,000	20,000

Composition of directors' remuneration	Monthly Remuneration (Baht/Month)		Meeting Allowance (Baht/Meeting)	
	Year 2026 (Year Proposed For)	Year 2025	Year 2026 (Year Proposed For)	Year 2025
<b>2.2 Nomination and Remuneration Committee, Risk Management Committee, and Corporate Governance and Sustainability Committee</b>				
• Chairman	-None-	-None-	25,000	25,000
• Director	-None-	-None-	20,000	20,000

## 2. Directors' Rewards (Bonuses)<sup>1</sup>

Lists	Year 2026 (Year Proposed For)	Year 2025
Director's rewards (Bonuses)	Considering from the Company's operating result for such year	Considering from the Company's operating result for such year

In this regard, the No. 1 Directors' Remuneration and No. 2 Directors' Rewards (Bonuses) collectively must not be more than **Baht 5,000,000 budget** (same as last year's budget).

## 3. Other Benefit<sup>2</sup>

Lists	Year 2026 (Year Proposed For)	Year 2025
Other benefit	-None-	-None-

**Notes:** 1. The Company's executive who had been appointed to be the director shall not be entitled to Monthly Remuneration, Meeting Allowance and Directors' Rewards as proposed.

2. Directors' Remuneration shall not include other benefits that may be received from exercising the right to purchase ordinary shares of the Company under the ESOP program, which had been approved by the Annual General Meeting of Shareholders on 27 April 2022.

The Secretary then requested the Meeting to consider approving the remuneration for the directors and sub-committees for the year 2026 by casting votes via the voting system.

**Resolution:** The Meeting had considered and resolved to approve the remuneration for the directors for the year 2026 as proposed with unanimous votes as follows:

Shareholders	Votes	Percentage
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	0
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**Remark** This agenda required an affirmative resolution of not less than two-thirds of the total number of votes of the shareholders present at the Meeting.

**Agenda 6**      **To consider and approve the appointment of the Company's auditors and their remuneration for the year 2026**

The Chairman assigned Ms. Ramon Aekwarunphatthra, the Company's secretary, to explain this agenda to the Meeting.

Ms. Ramon Aekwarunphatthra, the Company's secretary, explained to the Meeting that the Audit Committee had considered and proposed to the Board of Directors for approval to propose to the Meeting to consider approving the appointment of the Company's auditors and their remuneration for the fiscal year 2026. The Board of Directors had selected and proposed to appoint auditors as follows:

1. Mr. Bunyarit Thanormcharoen, certified public accountant no. 7900, or
2. Ms. Sirinuj Surapaitoonkorn, certified public accountant no. 8413, or
3. Ms. Aree Gorpinpaitoon, certified public accountant no. 10882

of KPMG Phoomchai Audit Ltd., whose names appeared on the list of auditors approved by the Office of the Securities and Exchange Commission, in which any of these auditors shall audit and certify the Financial Statements of the Company and shall be the auditors of the Company for the fiscal year ended as of 31 December 2026. In case the aforementioned certified public accountants being unable to perform the auditing, KPMG Phoomchai Audit Ltd. shall arrange for other own certified public accountants to perform the auditing. The auditors' remuneration for the year 2026 for the separate financial statements and the consolidated financial statements will be the total of Baht 3,050,000 collectively without any non-audit fee. The amount decreased from the year 2025 by Baht 100,000.

None of the proposed auditors was director, staff, employee, or person who held any position in the Company or its subsidiaries. None of them had any relationship with or interest in the Company, its subsidiaries, management, majority shareholders or the related persons of such persons. Therefore, the said auditors were independent to audit and comment on the Company's Financial Statements. Moreover, the auditors were not auditors who had audited in the Company's Financial Statements for more than 7 consecutive fiscal years, which was in accordance with relevant rules and notifications.

The Secretary then invited shareholders to ask questions but there was no shareholder asking questions in relation to this agenda.

The Secretary requested the Meeting to consider approving the appointment of the Company's auditors and their remuneration for the year 2026 by casting votes via the voting system.

**Resolution:**      The Meeting had considered and resolved to approve the appointment of the Company's auditors and their remuneration for the year 2026 as proposed with unanimous votes as follows:

<b>Shareholders</b>	<b>Votes</b>	<b>Percentage</b>
Approved	467,502,405	100
Disapproved	0	0
Abstained	0	-
<b>Total</b>	<b>467,502,405</b>	<b>100</b>

**Remark** This agenda required an affirmative resolution of a majority vote of the total number of votes of the shareholders present at the Meeting and casting the votes.

**Agenda 7** **To consider other matters (if any)**

The Chairman explained to the Meeting that the Board of Directors deemed it appropriate to give an opportunity to the shareholders to propose agendas in advance for the 2026 Annual General Meeting of Shareholders through the Company's website from 22 December 2025 to 28 January 2026 in accordance with the good corporate governance of listed companies. However, no shareholder had proposed any agenda. The Chairman then asked whether any shareholder wished to ask any question or provide any comment.

In this regard, as the Company had received a question in advance from the shareholder via e-mail, the Chairman assigned the Secretary, to read the question and assigned Mr. Phanumast Rungkakulnuwat, Director and Chief Executive Officer, to respond to the question to the Meeting.

Ms. Chantip Wittayakul, the proxy from the Thai Investors Association inquired regarding Agenda 1 as follows:

1. Due to the issue of household debt, financial institutions have tightened their loan approval criteria. In 2026, what proactive strategies does the Company have in place to assist customers in gaining easier access to credit?

Mr. Phanumast Rungkakulnuwat, Director and Chief Executive Officer clarified that, the Company has no role in the approval of customers' credit facilities. However, when customers purchase products, the Company works with multiple hire purchase providers, which are financial institutions, to provide a wider range of financing options for customers. In addition, the Company has a policy of screening customers' credit quality before submitting applications to financial institutions for approval. This reflects that, although the Company's sales have not increased, its profitability has remained stable in recent years. In this regard, the Company utilizes its established relationships with various financial institutions to facilitate and enhance customers' access to credit approval.

2. How does management sector manage the car inventory system to ensure that inventory levels remain appropriate under volatile market conditions? In addition, what criteria does the Company use in determining write-offs or impairment of obsolete spare parts?

Mr. Phanumast Rungkakulnuwat, Director and Chief Executive Officer clarified that, without inventory, achieving sales would be difficult. Based on over 30 years of business experience, the appropriate car inventory level should be approximately one month, or 30 days. In managing the inventory system, the Company focuses on cars with high liquidity and high turnover. Models that are difficult to sell are not kept in inventory. In addition, based on the Company's past operating results, there has been no instance in which any car purchased for sale was left unsold and became dead inventory.

With regard to the criteria for write-off or inventory impairment are as follows: for cars, the Company has no provision policy. For spare parts, the Company has determined a provision policy to a 5-year threshold, while tire and battery are subject to a provision period of two years. Due to the wide variety of types spare parts, the Company has made provisions and disposed of certain spare parts; however, such amounts are not material. These have already been appropriately reflected in the financial statements.

The Secretary then read additional questions submitted by shareholders at the Meeting as follows:

Mr. Charun Leosrisuk, a shareholder inquired as follows:

1. What are the Company's plans for the sale of electric vehicles (EVs) and maintenance services in 2026?

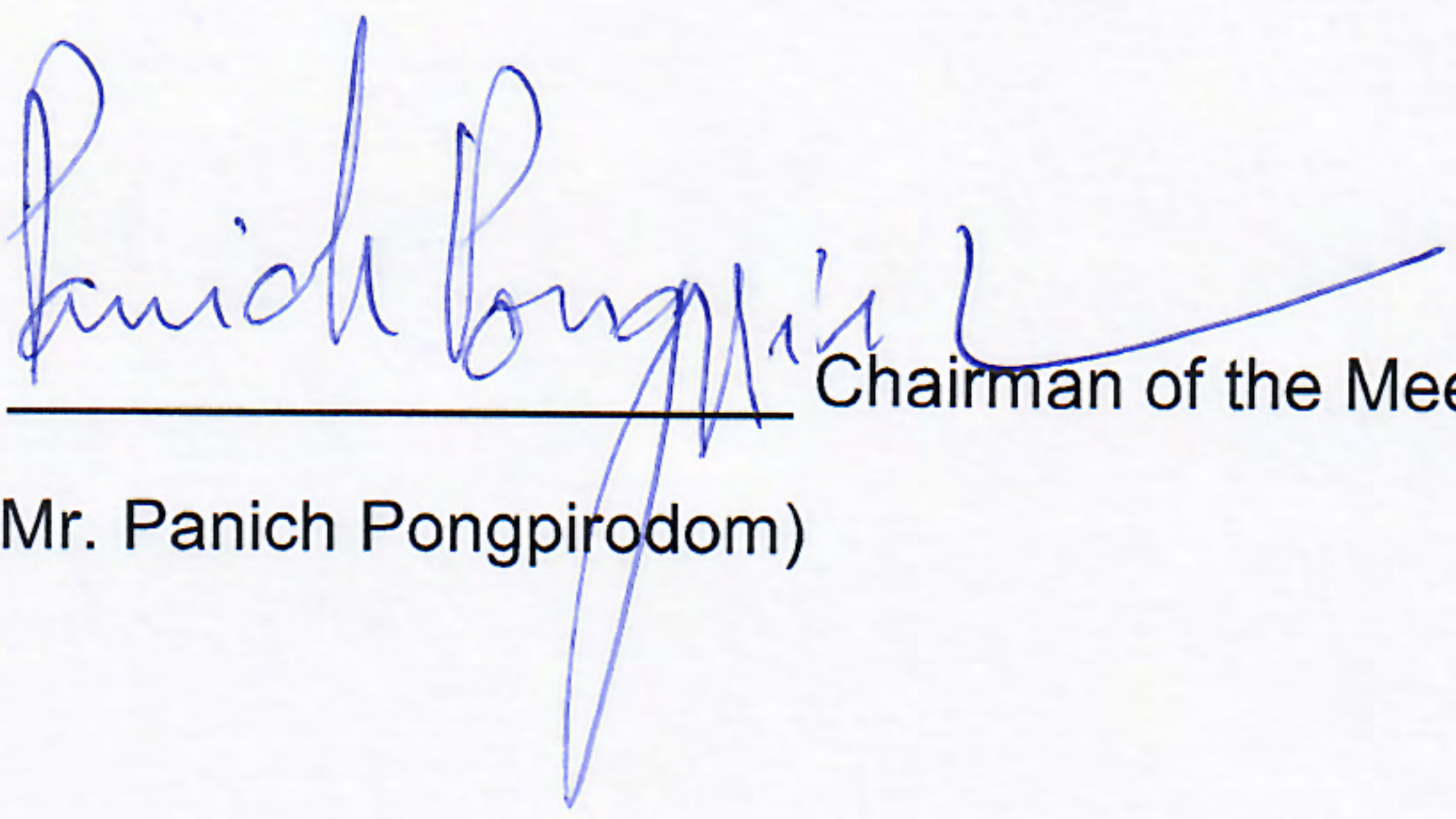
Mr. Phanumast Rungkakulnuwat, Director and Chief Executive Officer clarified that, with regard to the Company's plan for the sale of EVs, although the brands currently distributed by the Company have introduced EV models, their popularity remains lower compared to EVs from Chinese manufacturers. At present, hybrid vehicles, another form of new energy vehicle, are more popular in the market and have received a satisfactory level of sales response. Accordingly, the sales volume of EVs remains relatively limited, while hybrid vehicles account for a larger proportion. For maintenance services in 2026, it is expected that maintenance demand for hybrid vehicles and internal combustion engine (ICE) vehicles previously sold by the Company will not decline over the next 3–4 years. This is reflected in the Company's financial statements and operating results.

In the future, one of the Company's subsidiaries, namely Autoclik (Fast Fit), is expected to generate favorable operating results for the Company. Based on its most recent performance, earnings before interest, tax, depreciation and amortization (EBITDA) are positive. From 2027 onwards, the Company plans to expand its branches, with such expansion to be funded by the Company's profits rather than through external borrowings.

2. With respect to the Autoclik (Fast Fit) business, what are the Company's plans to increase sales and profitability?

Mr. Phanumast Rungkakulnuwat, Director and Chief Executive Officer clarified that, with respect to the Autoclik (Fast Fit) business, although it has incurred losses in the past and continues to report a net loss in the most recent year, its EBITDA is positive. In the following year, the Company plans to expand its branches, with such expansion to be funded by the Company's profits rather than through external borrowings.

No other shareholder asked additional questions. The Chairman therefore thanked the shareholders and proxies for their attendance of the Meeting and their cooperation, and announced the closure of the Meeting at 11.09 a.m.

Signed  Chairman of the Meeting  
(Mr. Panich Pongpirodorn)